

### **Attachment Folder**

### **Shoalhaven Tourism Advisory Group**

Monday 25 July 2016

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# Shoalhaven Tourism Marketing Strategy 2016/17



Date prepared | June 2016 #experienceunspoilt @ @ F





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### **Distillation Process**



### Vision

# To achieve annual tourism revenue of \$1 billion by 2020

- Shoalhaven City is the most visited, day trip and overnight, Local Government Area in NSW, outside of the Sydney region
- The Tourism Master Plan vision is for Shoalhaven City to retain this position and by 2017, be recognised as a yearround destination, valued for its quality environment and visitor experiences.



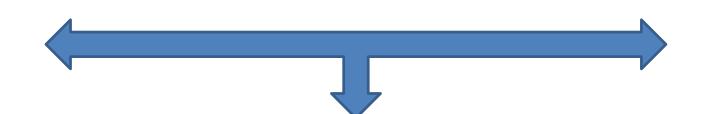
### Mission

"To provide visitors to the Shoalhaven LGA with a world class experience that encourages them to do more, stay longer and come back time and time again."



### Linking Vision & Mission

ACCESS to information in formats appropriate to our target audiences (in person, in print, digitally etc) BUILD infrastructure and events that will attract more visitors to do more and stay longer (more beds, new events strategy, affluent target markets)



COLLABORATE with tourism stakeholder universe to maximise opportunities, amplify synergies and create a larger share of voice nationally [and internationally]



### Background





### Snapshot | market trends

- Tourism is an important economy driver to the South Coast of NSW largely due to the geographical location, placed in close proximity to major population cities; Sydney and Canberra. This has been boosted by increasing upgrades to major roads.
- The Shoalhaven LGA is perfectly placed both in tourism product diversity and geographical positioning.
- For the **DOMESTIC MARKET**, life is hectic and fast-paced, and a "staycation" is a great option to get away from it all in a way that is easily accessible and stress-free. Increasing demand from the consumer for tailored niche markets; food and wine experiences, pet friendly; active holidays; family friendly and more.
- For the **OVERSEAS MARKET**, the Shoalhaven represents the quintessential "Aussie experience" pristine beaches, natural wonders, aboriginal cultural experiences, iconic Australian wildlife and a fast-growing food and wine scene that has achieved recognition both nationally and internationally
- **INCLUSIVE TOURISM** (aka accessible tourism, travel designed for the special needs of those with physical disabilities or other limitations) is also gaining increasing prominence domestically, and the Shoalhaven has a number of motivated tourism business operators who are championing this movement in the region.



### Snapshot | tourism product

- The most visited NSW LGA outside Sydney for day and overnight visits
- The vast majority of visitors are from Sydney (37.5%), followed by regional NSW (22.4%), Canberra (18.1%) and Victoria (15.1%)\*
- 49 diverse towns and villages, and 109 magnificent beaches
- The area is rich in natural assets including a picturesque coastline, and diverse National Parks and Forests (75% total land area).
- History is prominent in towns such as Berry, Kangaroo Valley and Milton
- Specific tourism product areas are gaining greater prominence:
  - The activity-based sector focused on Jervis Bay, where dolphin and whale watching is a major drawcard for tourists
  - The bourgeoning food and wine scene is gaining increased attention both domestically and internationally.

\* Tourism Research Australia 2015





### **Tourist Profiles**



# Snapshot | the "new" tourist

#### Domestic

#### **Demographics**

- Visitors to our region are currently generally middle-aged with high incomes and older kids
- Families and older couples remain core market but they are increasingly being joined by smallmedium size groups of women and wedding parties.

#### **Expectations**

- The new tourist is far more educated, sophisticated and demanding than previous generations
- Tourists are less loyal to a destination, and less tolerant of mediocre product/customer service

#### Information sources

• The internet now being the primary tool used to research and purchase travel, the use of social media to communicate and the emergence and rapid take-up of smart phones and tablets and 'tools' such as Apps and QR Codes

#### **Behaviour**

• Day trips and weekend stays are prominent outside of traditional peak holiday seasons; tourists need reasons to stay longer and spend more.

#### **Emerging Trend**

Independent travellers from China, Korea and to a lesser extent India, as well as larger groups from the Middle East.



\* Shoalhaven City Framing Report, April 2014 - ZOO

### Snapshot | customer mosaic

#### <u>CURRENT</u> DOMESTIC CUSTOMERS



- Margaret + Robert
- 50+
- Working full time
- Married
- Travelling as part of a couple or with kids
- On a holiday
- Earning on average between \$100,000 and \$150,000 pa.
- Likes; cafes, spending time with family, good customer service, easy access to information.
- Influenced by family and friends.
- Enjoy eating and drinking; like to balance life with activity based experiences.





### Snapshot | customer mosaic

#### CURRENT DOMESTIC CUSTOMERS



- Jackie
- 55+
- Retired, on a pension or working part time;
- Traveling alone or with a friend or relative;
- Visiting family or friends;
- Earning on average between \$25,000
   \$85,000 pa;
- Likes; special deals, value for money, vouchers, cafes, spending time with family, soft and safe active experiences;
- Influenced by family and friends;
- Largely risk adverse.



### Snapshot | customer mosaic

#### FUTURE DOMESTIC CUSTOMERS



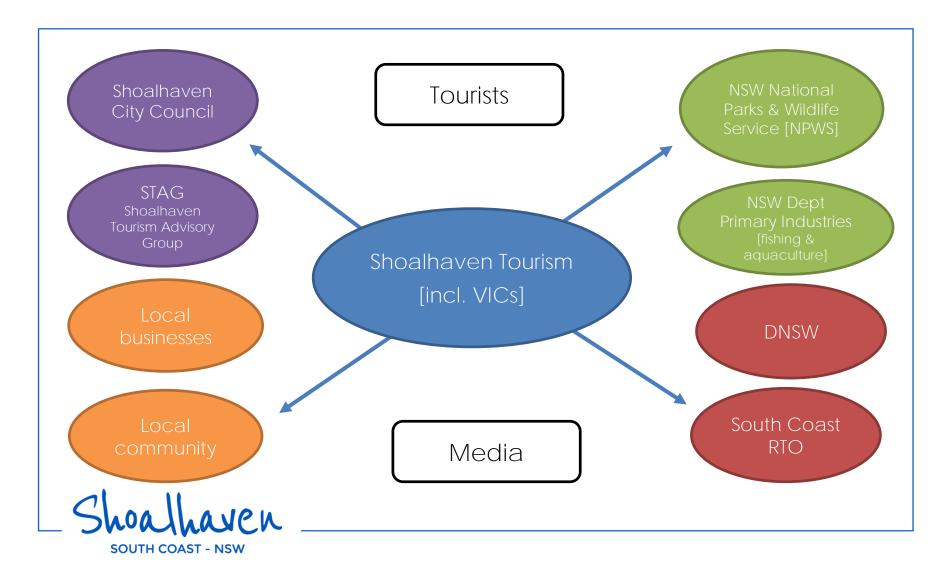
- Matt and Alison
- 35+
- Both working full-time, children in school or day care
- Travel as a family and with friends
- Visiting family or friends
- Earning on average between \$90,000-\$150,000 pa.
- Likes special offers, holiday deals, vouchers, family and couples activities, finer things in life (if travelling without children)
- Influenced by social media, traditional media, family and friends.
- High demand for childcare and children's holiday activities that involve childcare.
- Love going to the snow and on a cruise ship where adults can spend time with kids but also have kids in school holiday fun activities while adults spend time together.



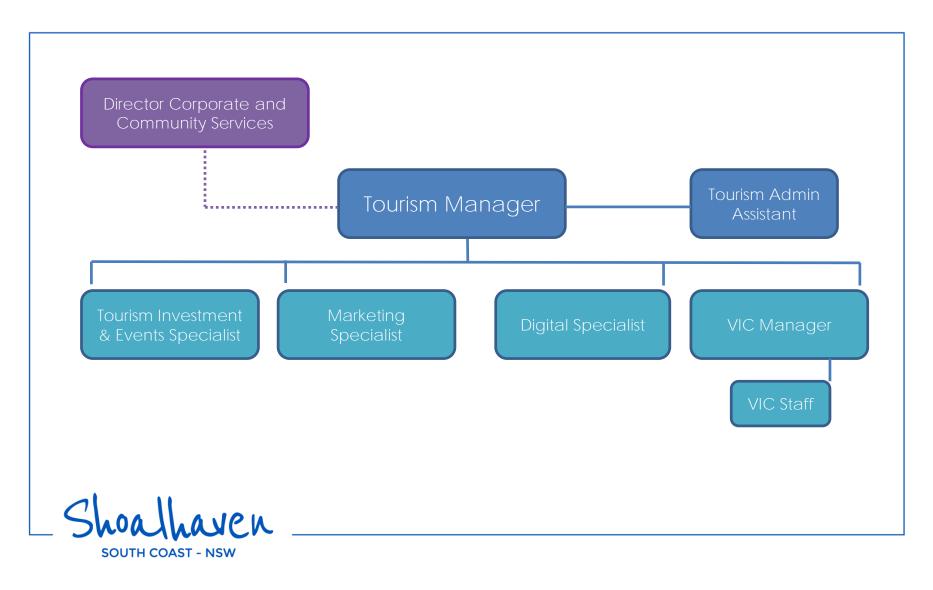
### Stakeholder Universe



### External



### Internal



### 2016 Marketing Strategy



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### Marketing SWOT

<ul> <li>STRENGTHS</li> <li>Strong links with industry e.g. DNSW, SCRTO</li> <li>VIS staff dedicated and knowledgeable</li> <li>STAG - highly motivated group championing tourism, facilitating positive relationships</li> <li>Diverse product offering in the region - unspoilt area, safe beaches, engaged community, iconic hero product</li> <li>Collaboration between operators targeting same market e.g.: Discover JB, Shoalhaven Wine Coast, Milton Food Trail, Aust. Oyster Coast.</li> <li>Increased staff resources - new Marketing Specialist</li> </ul>	<ul> <li>WEAKNESSES</li> <li>Low recognition of broader Shoalhaven brand/49 towns &amp; villages</li> <li>Lack of perceived communication between Tourism HQ and local community</li> <li>Lack of appropriate quality product</li> <li>Lack of online presence and content</li> <li>Lack of international ready operators</li> <li>Lack of quality and accessibility of Tourist information</li> <li>Disproportionate spread of visitors, many visitors in popular small towns which are at maximum capacity</li> </ul>
<ul> <li>OPPORTUNITIES</li> <li>Access to grants (DNSW)</li> <li>Media interest - on the increase both in terms of tourism product and location, especially with bloggers</li> <li>Digital/social media including website development</li> <li>Tourist desire for customised experience = opportunity to tailor product to show case the Shoalhaven identity</li> <li>New Shoalhaven branding offers chance to upgrade and update all tourist information including brochures</li> <li>International destination for Asian market with engaged and motivated operators.</li> <li>New breadth of product due to potential Shoalhaven/Kiama Merger</li> </ul>	<ul> <li>THREATS</li> <li>Similar domestic destinations e.g. Kiama LGA, Eurobodalla LGA, Queensland</li> <li>Competitor LGAs vying for contestable grant e.g. DNSW grants</li> <li>VIC inability to meet consumer needs</li> <li>Overseas destinations offering similar experiences often for less cost e.g. Bali, Fiji</li> <li>Seasonal high demand for tourism product</li> <li>Limited forecast growth in the domestic travel market</li> </ul>



### Marketing Plan



### **Priority Areas**

Priority Area	Objective
Brand and Promotion	Promote the Shoalhaven brand into existing core markets, high yield industry market segments including international, to drive tourism asset utilisation year round.
Product and Packaging	Support and encourage Tourism Operators to promote product effectively, and create packaged product for market.
Digital Engagement	Develop cutting edge digital assets infrastructure to meet customer demand with focus on packaging product to drive spend.
Visitor Information Communications	Design and produce high quality and innovative Visitor Information communications throughout the region to drive increased spend and regional dispersal.
Industry Links	Share industry information and insights, work collaboratively toward best practice to meet visitors demand for innovation.



### Objective 1 | Brand & Promotion

ObjectiveCurrent SituationActionsPriority/ TimingKPI'sPromote the Shoalhaven brand into existing core markets, high yield industry market segments including international, to grive tourism product and location, especially with bloggers• Low recognition of broader Shoalhaven branding• Finalise current brand including design templates and taglines • Upgrade all materials to reflect new branding• April '16June '16• 10 in depth feature articles in high-end national publications • Create five new trails to move people across region• Create five new trails to move people across region• Create five new trails to move people across region• Media interest - on the increase both in terns of tourism product and location, especially with bloggers• Media interest - on the increase both in terns of tourism product and location, especially with bloggers• Marketing support and brand integration for towns and villages• Develop and grow customer database and direct marketing scheduleOngoing• Create two major guides a year (walks, Surfing) • One major beaches campaign • Create solution of key markets at low peak times• Ongoing• Increase digital presence in market by 20% • Create event support strategy • Increase visitor spend by som nunally	Brand & Promotion		PLAN		
	Promote the Shoalhaven brand into existing core markets, high yield industry market segments including international, to drive tourism asset utilisation year	<ul> <li>Low recognition of broader Shoalhaven brand/49 towns &amp; villages</li> <li>New Shoalhaven branding offers chance to upgrade and update all tourist information including brochures and factsheets</li> <li>Media interest – on the increase both in terms of tourism product and location, especially with bloggers</li> <li>Good growth of low base of travellers from Asia</li> <li>Highly seasonal visitation</li> <li>Some towns at max capacity, causing issues,</li> </ul>	<ul> <li>Finalise current brand including design templates and taglines</li> <li>Upgrade all materials to reflect new branding</li> <li>Develop external and internal communications plan</li> <li>Implement PR strategy</li> <li>Create and implement one major VFR campaign</li> <li>Develop and grow customer database and direct marketing schedule</li> <li>Marketing support and brand integration for towns and villages</li> <li>Update billboards and screen content in public areas, and utilise for paid advertisings</li> <li>Support key events to drive visitation of key markets at low</li> </ul>	Timing April '16 June '16 June '16 Ongoing March '17 Ongoing Ongoing September '16	<ul> <li>10 in depth feature articles in high-end national publications</li> <li>Create five new trails to move people across region</li> <li>Deliver one community pride and VFR campaign</li> <li>Create Visitor Guide Annually</li> <li>Create two major guides a year (walks, Surfing)</li> <li>One major beaches campaign</li> <li>Refresh billboard artwork twice a year</li> <li>Increase digital presence in market by 20%</li> <li>Create event support strategy</li> </ul>



### Objective 2 | Product & Packaging

Product and Packaging		PLAN			
Objective Support and encourage Tourism Operators to promote product effectively, and create packaged product for market.	<ul> <li>Current Situation</li> <li>Tourist desire for customised experience = opportunity to tailor product to showcase</li> <li>International destination for Asian market with engaged and motivated operators</li> <li>Diverse product offering in the region - unspoilt area, safe beaches, engaged community, iconic hero product</li> <li>Collaboration between operators targeting same market e.g.: Discover JB, Shoalhaven Wine Coast, Milton Food Trail, Aust. Oyster Coast</li> <li>Lack of international ready operators</li> </ul>	<ul> <li>Actions</li> <li>Upgrade online accommodation booking and packaging system</li> <li>Continue to develop and grow operator direct marketing schedule</li> <li>Assist in facilitating networking events</li> <li>Offer training to operators in sales and marketing</li> <li>Develop new branded packaged product for domestic market</li> <li>Audit current tour operators and packages in market to identify gaps and opportunities</li> <li>Determine commissions and</li> </ul>	Priority/ Timing December '16 Ongoing Ongoing Ongoing December '16 August '16	<ul> <li>KPI</li> <li>Upgrade Bookeasy site and increase annual income by 20%</li> <li>Monthly Operator emails, fortnightly famils to region</li> <li>Host 4 networking events per year</li> <li>Deliver 10 marketing courses per year</li> <li>Develop 4 premium packages with operators</li> <li>Support DNSW and TA workshops</li> </ul>	
	<ul> <li>Lack of appropriate quality product</li> </ul>	<ul> <li>Profit targets to reinvest in marketing</li> <li>Work with DNSW on building international capacity of operators</li> <li>Support Discover Jervis Bay in acquisition of China market</li> </ul>	October '16 February '17	<ul> <li>One major campaign encompassing drives, tours and trails</li> </ul>	



### Objective 3 | Digital Engagement

Digital Engagement		PLAN		
Objective	Current Situation	Actions	Priority/ Timing	KPI's
Develop cutting edge digital assets infrastructure to meet customer demand with focus on packaging product to drive spend, presenting an exciting brand and aspirational experiences.	<ul> <li>Development of Digital/social media strategy including website underway</li> <li>Lack of online presence and quality content</li> <li>New Marketing Specialist to assist and advice Digital Assistant</li> </ul>	<ul> <li>Finalise Digital Strategy</li> <li>Distribute EOI and develop new website designed for desktop and mobile</li> <li>Deliver monthly important information to both visitors and operators via EDM</li> <li>Create seasonal campaigns for SEO and SEM</li> <li>Keep social media content plans updated and share with DNSW and TA</li> <li>Invigorate Twitter and Instagram presence</li> <li>Create quality blog content fortnightly</li> <li>Develop advertising schedule across social channels in line with key messaging</li> <li>Deliver content in interactive and aspirational digital formats for visitor information services</li> <li>New Photography and video content for website and operators</li> </ul>	April '16 December '16 Ongoing Quarterly Ongoing Ongoing Ongoing December '16	<ul> <li>Launch new tourism website</li> <li>Increase Unique Visitors by 10% YOY</li> <li>Create 20 new experience videos</li> <li>500 new quality images for bank</li> <li>2 new digital visitor kiosks</li> <li>4 major digital campaigns annually across search and social</li> <li>20 new experience blogs published</li> <li>5 new drone videos of region</li> <li>Increase social following/engagem ent by 10%</li> </ul>



### **Objective 4 | VIS Communications**

Visitor Information Communications		PLAN		
Objective Deliver high quality Visitor Information Services throughout the region, online, in print and in person.	<ul> <li>Current Situation</li> <li>Current VIC does not meet consumer needs</li> <li>VIS staff dedicated and knowledgeable</li> <li>Nowra VIC to move to SEC</li> <li>Ulladulla VIC integrated with library and has identity issues</li> <li>Independent village and town info services disparate in look, feel and collateral</li> </ul>	<ul> <li>Actions</li> <li>Review and update marketing collateral with focus on experiences and consumer needs</li> <li>Assist with all marketing for VIS's including installation of touch screen directories</li> <li>Assist in Visitor's Mobile services development</li> <li>Work in partnership with VIS Manager to understand market dynamics and desires</li> <li>Research options to deliver info in</li> </ul>	Priority/ Timing Jan '16 - Ongoing June '16 June '17 Ongoing June '16	<ul> <li>KPI's</li> <li>decrease printed collateral by 50% and increase digital collateral by 50%</li> <li>Deliver interactive online visitor web portal (live chat, forum?)</li> <li>Create plan for recommendations culture (staff picks otc)</li> </ul>
		<ul> <li>New signage and advertising in VICs, new staff uniforms</li> <li>Create and deliver 2017 Visitors Information Guide.</li> <li>Redesign and distribute Surfing and Top Walks brochures</li> <li>Research in-language signage [digital guiding services] for major internationals</li> </ul>	December '16 • C uu August '16 • C September '16 sa tr	<ul> <li>etc)</li> <li>Create Plan for unifying look and feel of 'satellite' VIS</li> <li>Create customer service plan and training for VIC staff with VIC manager</li> </ul>



# Objective 5 | Industry Links

Industry Links		PLAN		
Objective Share industry information and insights, work collaboratively toward best practice to meet visitors demand for innovation	<ul> <li>Current Situation</li> <li>Strong links with industry e.g. DNSW, SCRTO</li> <li>STAG – highly motivated group championing tourism, facilitating positive relationships</li> <li>Access to grants (DNSW)</li> <li>Competitor LGAs vying for contestable funds e.g. DNSW grants</li> </ul>	<ul> <li>Actions</li> <li>Create and implement one major campaign with SCRTO and destination NSW</li> <li>Leverage off NSW winner at QATA Award for 'Unspoilt'</li> <li>Research RVEF funding opportunities from DNSW</li> <li>Optimise promotion of content via DNSW and TA</li> <li>Support collaboration between South Coast LGAs</li> <li>Research packaged product across SCROTO LGAs such as drives and trails to encourage diversity of visitors</li> </ul>	Priority/ Timing April '16 Ongoing Ongoing Ongoing August '16	<ul> <li>KPI's</li> <li>One major DNSW campaign – Unspoilt</li> <li>Attend one DNSW and one TA conference</li> <li>Participate in one regional Drive campaign</li> <li>Supply all new images and video to DNSW and TA</li> <li>Apply for at least one grant</li> <li>Create plan to optimise content to TA and DNSW</li> </ul>



### **Brand Identity**

#### BRAND ESSENCE

Many Experiences, One Destination.

#### CORE VALUES

Ethical, Respectful, Down-to-earth, Live Life, Community, Trustworthy, Adventurous, Playful

#### PERSONALITY

Entrepreneurial, Well Balanced, Quiet Achiever, Responsible, Open-minded, Nature Hipster, Progressive, Experienced, Caring, Community Oriented

#### **EMOTIONAL BENEFITS**

More 'Me' Time, Holiday Atmosphere, More Time for Everything, Close to Nature, Health & Well-being, Lifestyle Balance, Connectedness, Adventure, Experience & Memories, Satisfaction

#### **RATIONAL BENEFITS**

Affordability, Proximity, Climate, Safety, Work/Life Balance, Healthcare, Access to Services, Industrial Land (Offering), Strong Education

#### SERVICE ATTRIBUTES

Mature Economy, Natural Offering, Coastal Offering, Historic Towns, Space, Arts Community, Sustainability, Food & Wine, Clean Water, Manufacturing & Defence



### **Promotional Pillars**



SOUTH COAST - NSW

### **Promotional Calendar**

Winter 2016	Winter Warmers – food, wine, farmgate
Spring 2016	Adventure – Surfing
Summer 2016/7	Family fun – activities, reconnecting
Autumn 2017	Nature – whales, dolphins, seals
Winter 2017	Adventure – walks, fishing, golf



### **One Day Ideas**

- Advocate for car share services (near key train services) into region eg. such as GoGet
- Investigate destination partnerships with reality show and drama shows filming in region
- Investigate placement of free wifi in picturesque locations where connectivity is currently poor









### Appendices



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1300 662 808 SHOALHAVEN.COM.AU





Shoahaven records 4.5 MILLION VISITOR NIGHTS

# 1.3 MILLION domestic overhight 40,000 international 1.4 MILLION day visitors

\*Tourism Research Australia Dec 2015

MANY EXPERIENCES - ONE DESTINATION

1300 662 808 SHOALHAVEN.COM.AU





### Appendix 1

Shoalhaven Tourism and VIC Customer Satisfaction Survey Report 2015 | Key Findings

- Overall the survey indicates that there is a range of areas for improvement in the services being provided by ST and the VIC
- Clarification of the role of ST and Visitor Services both in terms of services to visitors and services to industry
- Identify that the core activity if ST and VIC is potential and existing visitors and all product and services should be directed at this focus. Operator services are a separate matter
- Improve customer interface and customer service provision
- Communication to be provided to the industry generally that contains a greater level of detail and relevant information in relation to the products, campaigns, timing and budgets
- A greater level of direct involvement with operators and improved knowledge of the industry
- The ongoing development of the relationships with the industry
- The ongoing development of Product Information knowledge
- A review of the direct booking system and the use of a Channel Manager to improve interface with the visitors and operators
- A review of the referral system
- Increased presence in the field by staff leading to a greater level of direct communication
- Improved levels of Famils and industry information sessions
- Review current information distribution process to ensure it has a broader coverage.





DNSW, Internet use by visitors to NSW 2014 | Key Findings

- For both domestic and international markets, holiday visitors to NSW were the biggest users of the Internet for sourcing information and for booking
- Increasingly, the internet is the most commonly used source of information used before the trip for both the international and domestic markets to NSW
- The domestic market has a high preference for pre-booking accommodation via the Internet; entertainment, activities and events were LESS likely to be pre-booked online perhaps reflecting the lower online presence of these businesses
- Domestic visitors to NSW aged between 30-44 years are the biggest users of the Internet; international visitors to NSW were aged 15-29 years
- The importance of travel agents has decreased.



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# Appendix 3

Expedia, Travel Decisions in a Multiscreen World 2014 | Key Findings

- Mobile device ownership continues to grow steadily TODAY the mobile travel audience is BIGGER than the PC travel audience with engagement on mobile spanning all travel stages and categories of content
- While mobile bookings are at 6% of the market, over 70% of travellers are engaging with content via their mobile device on a monthly basis
- Mobile bookings will continue to grow most who have booked on mobile will again, many who have yet to book on mobile intend to in the future
- Those who aren't booking are looking and you need to be where they are
- Consumer experience on mobile across stages has room to grow, ad relevancy and grabbing attention are key to driving mobile ad clicking





## Tourism Research Australia Forecasts Autumn 2014 | Key Findings

TOTAL SPEND ON TRACK FOR MODERATE GROWTH, BUT GROWTH IN INTERNATIONAL VISITOR SPEND TO OUTPACE GROWTH IN DOMESTIC TOURISM SPEND

• By 2022–23, total tourism expenditure will reach \$119 billion in real terms. As domestic tourism enters a low-growth period, the growth of total visitor expenditure is forecast to be primarily sourced from inbound expenditure. From 2012–13 to 2022–23, the share of inbound visitor expenditure is forecast to increase from 29 per cent in 2012–13 to 36 per cent in 2022–23.

A MORE POSITIVE OUTLOOK FOR GROWTH IN INTERNATIONAL VISITOR ARRIVALS

• The improved global economic outlook, especially the sustained economic recovery in Australia's traditional inbound source markets—including the United Kingdom and United States—and for leisure travel has led to an upward revision of forecast growth for Australia's international visitor arrivals for this year and 2014–15.

CHINA TO BE THE MAIN SOURCE FOR GROWTH

• China is the largest contributor to both the growth of inbound arrivals and inbound expenditure. In terms of visitor numbers, from 2012–13 to 2022–23, China will contribute about 24 per cent to the total growth. Further, about 40 per cent of inbound tourism expenditure will be sourced from China over the forecast period.

MORE AUSTRALIANS ARE FORECAST TO TRAVEL OVERSEAS

• The forecast growth for Australians travelling overseas has been upgraded marginally in 2014–15. This is on the back of a slightly higher-than-expected Australian dollar and cheaper airfares due to strong growth of international air capacity to Australia.

MODERATE GROWTH PROSPECTS FOR DOMESTIC TOURISM

• Forecast growth of domestic overnight travel remains low in the next two years, after a period of solid growth.



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## Outdoor Pursuits Media Famil Nov 2015 (ongoing) MEDIA COVERAGE REPORT Prepared for Shoalhaven Tourism

# MEDIA MATERIALS

## Land Adventure Itinerary Taster



### Play Outdoors in the Unspoilt Shoalhaven!

#### Itinerary Taster – Land Adventure!

Just an hour and a half drive from Sydney, the beautiful unspoilt Shoalhaven is a nature enthusiasts dream with a multitude of outdoor activities on offer in stunning locations. From bush tucker to bushwalking - there is something to suit everyone! http://shoalhaven.com.au

#### Recommended Activities | Have a Land Adventure

#### South Coast United Mountain Bikers | Experience cross country trails

SCUM is a mountain bike club, formed with the aim to foster mountain biking at competitive and social levels. The club is based in the Shoalhaven area of the NSW South Coast; surrounded by some awesome State Forests. SCUM has built and managed 3 amazing cross country trails. Whether you're looking for a quick spin or a full day in the bush, "Come and ride with SCUM". http://www.scum.asn.au/

#### Murrawadeen Bush Tours | History, heritage and culture

Experience the unique culture of local Huskisson Aboriginal people by local Aboriginal guides through their bush with Murrawadeen Bush Tours. With the added experience of bush tucker tastings and the open experience and learning advantage of family, history, heritage and culture. By far one of the best bush tucker guided walks on the South Coast. Tours operate throughout summer holiday periods. <u>http://shoalhaven.com.au/what-to-do/murrawadeen-bush-tours/</u>

#### Free Motion Sports | Step out of your comfort zone

At Free Motion Sports they believe that life begins at the end of your comfort zone, a land unknown is a journey waiting to be discovered. Their adventure sport tours will take you to some of the most beautiful locations in the world! The cleanest beaches in the world with not a soul in sight, water so crystal clear, you'll be mistaking it for a postcard. The natural awe of stone caves and formation is breathtaking; they aim to share this beauty with as many like-minded people as they can! Adventure sports include trekking, abseiling, wakeboarding, water-skiing - and more! http://www.freemotionsports.com.au/

#### Gourmet Picnics | Unique picnic caterer on the NSW South Coast

Born from a long held love of enjoying the sunshine, the great outdoors and the relaxed feeling of savouring task morels under the dappled suitight of a large gum tree, Bonbouche is a unique picnic caterer based in the beautiful NSW South Coast region. At Bonbouche you will find a picnic or hamper that is perfect - just for you. Whether it's for a romantic picnic for two, a celebration for more or even a marriage proposal (who could say no!). Bonbouche's picnic catering is unique and memorable. Each hamper is individually handmade, using the most delicious and fresh local South Coast produce, which is organic wherever possible. http://bonbouche.com.au/

At Climb Nowra they love introducing first time climbers to the "Vertical World" of rock climbing. And in Nowra, Shoalhaven NSW there is no better place to start! The company is based on the belief that experience speaks louder than words. <u>http://www.climbnowra.com.au</u>

#### Bushwalking and Hiking Trails | Explore the region by foot!

Be sure to pack your walking shoes as there are a multitude of walking trails to suit every age and level of fitness. <a href="http://shoalhaven.com.au/what-to-do-in-shoalhaven/walks-in-the-shoalhaven/">http://shoalhaven.com.au/what-to-do-in-shoalhaven/walks-in-the-shoalhaven/</a>

#### MUST-DO WALKS!

#### White Sands Walk | Greenfields to Hyams Beach

The White Sands walk and the Scribbly Gum track are interconnected walking tracks which together create a beautiful – and easy – loop walk. Start the White Sands walk at Greenfield Beach picnic area, or if you'd like a longer walk, you can start from Plantation Point, north of Greenfield Beach. From Greenfield Beach picnic area, you'll pass Chinamans, Hyams and Seamans beaches, so remember to take your swimmers if you fancy a quick dip along the way. You'll be treated to incredible bay views at various points along the track, which is a top spot for birdwatching and the occasional glimpse of dolphins. The return leg along the Scribbly Gum track takes you away from the coastline, through tall forest and woodland, finishing up at the top of Greenfield Beach picnic area. Spy some furry locals including possums and gliders. <u>http://www.nationalparks.nsw.gov.au/things-to-</u>do/walking-tracks/white-sands-walk-and-scribbly-gum-track

#### Coomies Walk | Four lookouts offering panoramic views of the Tasman Sea

This is a walk to four lookouts near Currarong offering great views over the Tasman Sea. Take in the view of the Merimbula ship wreck at Whale Point or stop by at Wilson's Beach to have a swim or to take in the view of Lobster Island and Lobster Bay. As you make your way to Mermaid's Inlet be sure to explore Gosang's Tunnel, which can be crawled through to a cliff shelf (a great place for lunch and whale watching!). http://currarong.org.au/wp-content/uploads/2011/07/Coomies-Walk1.pdf

#### Pigeon House Walk | Magnificent panoramic views attracting 8,000 visitors each year

The climb to the summit of Pigeon House Mountain is becoming an increasingly popular activity with over 8,000 people making the effort each year. From the top of the mountain there are magnificent panoramic views of the rugged clifts and gorges carved by the Clyde River and its tributaries. Dominating the view to the north-west are two elongated plateaux of Byangee Walls and The Castle. On a good day, coastline stretching from Point Perpendicular in the north to Mount Dromaderry in the south can be seen, making the walk a most rewarding experience.

http://shoalhaven.com.au/what-to-do-in-shoalhaven/walks-in-the-shoalhaven/

#### The Castle Walk | For serious bush walkers

The Castle is a challenging day walk for serious bush walkers which is 11km and has an 800m ascent. There are spectacular views from the top and it is usually a lot less crowded than Pigeon House (also has great views of Pigeon House). It is advised to go with someone who knows the route well as it is not well signposted and there are multiple tracks. It takes about 10 hours. <u>http://bushwalkingasw.com/walk.php?nid=807</u>

#### Bomaderry Creek Walk | A small oasis

Bomaderry Creek is a small oasis of bushland adjacent to the town of Bomaderry. The walk includes patches of remnant rainforest, spotted gum forest, dry woodland and small hanging swamps. The small gorge is rich in Aboriginal heritage and sheer sandstone faces. The track follows Bomaderry Creek which has carved a course through sandstone forming impressive cliffs, rock walls, overhangs and caves. Visitor facilities include a grassed picnic area with sheltered tables, gas barbecue and toilets. There are two tourist walks you can follow: Walk One is a 5.5 kilometre return walk along the eastern and western tracks. It takes about three hours. Walk Two is a 1.4 kilometre return walk along the western track to rock crossing returning to the track head via Mossy Gully. It takes about one hour.

http://shoalhaven.com.au/what-to-do/bomaderry-creek-walking-track/

The Shoalhaven City Archers club has a field course, target and clout range catering for both kids and adults. The club regularly holds a beginner introduction to archery course - Come 'N' Try. The Come 'N' Try introduction course is designed to teach you the basic technical and safety aspects of archery.

https://www.facebook.com/shoalhavencityarchers

#### Sleep Tight | A great variety of accommodation options

The Shoalhaven region is home to a wide range of accommodation options to suit every kind of traveler. Depending on the location of the activities you wish to undertake, suitable accommodation will be arranged for you.

#### Holiday Haven Tourist Parks | 12 award-winning holiday parks to choose from!

Holiday Haven Tourist Parks offer 12 award winning holiday parks, stretched across 125kms of Australia's eastern coastline. The holiday parks are located in Kangaroo Valley, Shoalhaven Heads, Culburra Beach, Currarong Beachside, Huskisson White Sands, Huskisson Beach, Swan Lake, Bendalong Point, Lake Conjola Entrance, Ulladulla headland, Burrill Lake and Lake Tabourie. https://www.holidayhaven.com.au/

#### Quest Nowra | Brand new serviced apartments

The brand new Quest Nowra serviced apartments offers guests a relaxed and comfortable Nowra accommodation experience. Business or leisure travellers looking for Nowra accommodation will enjoy 4 levels of superbly furnished, fully equipped serviced apartment accommodation. Choose from 81 studios, one and two bedroom serviced apartment accommodation. This purpose built property is a great alternative to a traditional hotel, featuring kitchen and laundry facilities, separate living/dining area, LED TV, WIFI, Foxtel, onsite undercover car parking, gymnasium and conference room facilities.

http://www.questapartments.com.au/Accommodation/475/Australia/NSW Regional/Quest No wra/Welcome.aspx

#### For more information

Web	http://shoalhaven.com.au
Facebook	https://www.facebook.com/visitshoalhaven
Twitter	https://twitter.com/visitshoalhaven
Instagram	visitshoalhaven
Hashtags	#unspoiltshoalhaven #unspoilt #shoalhaven #experienceunspoilt #nature #outdoors

Please contact Liz Kerr @LBPR | 0412 378 879 | <u>liz@lbpr.com.au</u>

## Water Wonderland: Itinerary Taster



### Play Outdoors in the Unspoilt Shoalhaven!

Itinerary Taster – Water Wonderland!

Just an hour and a half drive from Sydney, the beautiful unspoilt Shoalhaven is a nature enthusiasts dream with a multitude of outdoor activities on offer in stunning locations. The Shoalhaven truly is a water wonderland with a vast array of water activities on offer. From surfing to stand-up paddle boarding, water-skiing to wakeboarding – water babies will be in their element! http://shoalhaven.com.au/

Recommended Activities | Explore this Water Wonderland

#### Dive Jervis Bay | Explore seagrass meadows and rocky reefs!

Jervis Bay has been a marine park since 2003 and is a vast, beautiful and complex natural system. The clear blue waters, the spectacular white beaches, the rugged landscape, mangroves, seagrass meadows and rocky reefs offer some of the most diverse diving along the east Australian coast: it is regarded by many as the Southern alternative to the Great Barrier Reef. Explore the underwater world with Dive Jervis Bay which offers a range of experiences such as boat dives, snorkelling trips and seal dives. <u>http://www.divejervisbay.com/</u>

#### Walking on Water | A wide variety of water sports in stunning locations

There are a wide variety of water sports and activities to choose from in this water wonderland – and did we mention the breathtaking backdrops? Walking on Water operate water sports activities and lessons based out of Ulladulla in the southern Shoalhaven. They offer surf lessons, stand up paddle boarding lessons and hire, water skiing, wakeboarding, wake surfing, tubing, diving, kayak hire and tours and a 'surf safari' where they take surfers of all abilities to lesser known breaks and beaches around the Ulladulla area.

http://wow-watersports.com.au/

#### Kayaking | Explore nature's best kept secrets!

The waters of the Shoalhaven are paddling heaven with its extensive network of rivers, estuaries, lakes and beaches. The world is a gentler place when viewed from a kayak skimming over some of the cleanest water on the planet and exploring nature's best kept secrets. There is a wide selection of local kayaking spots – however with over 109 beaches, and 1000km of coastline along beaches and waterways, you're sure to find your own favourite. Kangaroo Valley Kayaks are a kayaking company located at the entry of the Kangaroo River where your kayaking adventure starts. Hire a single kayak, double kayak or family cance to enjoy meandering down the Kangaroo River over several rapids with 5 km journey of spectacular scenery and wildlife.

http://kangaroovalleykayaks.com.au/

#### Surf's Up! | Stunning surf spots to suit the novice to the professional

The Shoalhaven is home to over 109 beaches - so there sure are multitude of great spots to catch a wave! There are also a range of surf schools in the region. Learn to Surf in Mollymook with surfing legend Pam Burridge, known as one of Australia's first professional surfer girls who blazed the trail for a generation of surfers to come. Pam won NSW State, National and in 1990 the ASP World Title. Her surf lessons are held on some of the most beautiful beaches on the South Coast and cater to all ages and skills. <u>http://www.pamburridge.com/</u>

#### Dolphin and Whale Cruises | Witness these majestic creatures up close

Cruise the beautiful crystal clear waters of Jervis Bay and view the resident pods of dolphins. There are a number of tour operators in Jervis Bay that offer a range of experiences from dolphin and whale watching tours to boom netting cruises.

http://www.jervisbaywild.com.au/

http://www.dolphinwatch.com.au/dolphin watch cruises.html

#### Fishing | Scenic locations to sink a line

Whether it is from a boat, off some rocks, on the shore of the beach or by the banks of a river – fishing in the Shoalhaven is a real treat. You can even enjoy a day out on the many fishing charters available throughout the region. You will be spoilt for choice with a wide range of scenic locations to sink a line! Popular spots for fishing include Jervis Bay, Burrill Lake and Ulladulla.

http://shoalhaven.com.au/

#### Sleep Tight | A great variety of accommodation options

The Shoalhaven region is home to a wide range of accommodation options to suit every kind of traveler. Depending on the location of the activities you wish to undertake, suitable accommodation will be arranged for you.

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http://www.questapartments.com.au/Accommodation/475/Australia/NSW\_Regional/Quest\_No wra/Welcome.aspx

### For more information

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Twitter	https://twitter.com/visitshoalhaven
Instagram	visitshoalhaven
Hashtags	#unspoiltshoalhaven #unspoilt #shoalhaven #experienceunspoilt #nature #outdoors

Please contact Liz Kerr @LBPR | 0412 378 879 | liz@lbpr.com.au

# MEDIA IMAGES

Various images provided by local business. Here is a snapshot:











# MEDIA COVERAGE

## Distribution of Media Coverage

## ATTENDING MEDIA OUTLETS

- Take 5 Magazine: 6<sup>th</sup> Biggest Selling Magazine in Australia; Weekly readership: 600,000; Circulation: 157, 483
- Great Walks Magazine: Great Walks magazine includes fantastic travel features, spectacular photography, comprehensive gear guides, tips, advice and easy-to-use maps for people who like to get out and experience life the way nature intended on foot. Readership: 30,000

## EXPRESSION OF INTEREST: 2016

The following media outlets have expressed interest in visiting in early 2016 (See page 24 for more information):

- RIDE Cycle Review
- Australian Mountain Bike
- Kite Magazine
- Angela Kelly (Freelance Travel Writer)
- Contented Traveller
- The Daily Telegraph

## EXPOSURE SUMMARY

So far, 17 pieces of on-message media coverage has been achieved. This includes a great mixture of print and online editorial as well as promotion across social media channels.

OUTLET	COVERAGE TYPE	TOURISM PRODUCT PROFILED	DATE APPEARED / SCHEDULED
Take 5 6 pieces	Social Media Promotion (Instagram)	Walking On Water	November 2015
	Social Media Promotion (Instagram)	Walking On Water	November 2015
	Social Media Promotion (Instagram)	Walking On Water	November 2015
	Social Media Promotion (Instagram)	Jervis Bay Wild	November 2015

OUTLET	COVERAGE TYPE	TOURISM PRODUCT PROFILED	DATE APPEARED / SCHEDULED
	Social Media Promotion (Instagram)	Bonbouche	November 2015
	Print Editorial – <b>'Postcard From'</b> Feature	Destination overview Nautilis Apartments Bonbouche Jervis Bay Wild Hiking Walking On Water	March 2016
Great Walks 11 pieces	Social Media Promotion (Facebook)	Grotto Walk	November 2015
	Social Media Promotion (Facebook)	Bomaderry Creek Walking Track	November 2015
	Social Media Promotion (Instagram)	Bomaderry Creek Walking Track	November 2015
	Social Media Promotion (Instagram)	Bomaderry Creek Walking Track	November 2015
	Social Media Promotion (Instagram)	Bomaderry Creek Walking Track	November 2015
	Social Media Promotion (Instagram)	Bonbouche	November 2015
	Social Media Promotion (Instagram)	The Grotto	November 2015
	Social Media Promotion (Instagram)	Walking Trails	November 2015

OUTLET	COVERAGE TYPE	TOURISM PRODUCT PROFILED	DATE APPEARED / SCHEDULED
	Social Media Promotion (Instagram)	Currarong	November 2015
	Print Editorial	Day Walks feature Quest Nowra Bonbouche	Feb/Mar 2016
	Digital Editorial	Quest Nowra	Feb/Mar 2016 TBC

## Take 5



Editorial Feature in March 2016 issue

Circulation: 164,687



room was quiet, clean and the perfect size for two people. We were only a stone's throw from the picturesque Huskisson beach and were surrounded by plenty of restaurants, cafes and cool shops. Everything you could possibly need is just a minute's walk away, including a chemist,

grocery shop and newsagency.

## Where to eat

Staying in the heart of Huskisson, we were spoilt for choice with dining options.

66 Take5

and visitors. On Saturday, we decided to take advantage of the great outdoors and dine al fresco by the beach.

Nikki from Bonbouche Picnic Catering delivered us the most exquisite, hand-selected picnic

hamper. It was full of seafood, cheese, fruit, antipasto, salads and desserts, and even came with

a picnic rug and cushions! Nick and I are massive pizza fans, so that evening we couldn't go past Italian

### Best bits

We had an absolute blast doing a two-hour stand-up paddle boarding session at the stunning Lake Conjola. It took me a little while to get the hang of this tricky activity, but Simon from Walking On Water was extremely patient and a good sport. We also loved going on the

okay because we made the most of it by doing a bit of four-wheel driving in the nearby Yerriyong State Forest.

### On a budget

There's no need to break the bank on accommodation in Shoalhaven. The Nautilus

Although we were treated to sunny weather for most of our stay, we did get a little bit of rain. But, even that was

## Take 5



Editorial Feature in March 2016 issue

Circulation: 164,687



## Take 5



Social Media Promotion (Instagram) Stand-up Paddleboarding - Walking On Water 306 followers







jola

ashh\_clarkk, ashcamblog and webics 2d like this

emmajnorris92 Hard days work on a Friday stand up paddle boarding. Nick was way happier than he looks! #shoalhaven

Log in to like or comment.

000

Social Media Promotion (Instagram) Stand-up Paddleboarding - Walking On Water 306 followers







92 Conjola FOLLOW

elletee91, ashcamblog and heather\_aboff like this

2d

Log in to like or comment.

000





emmajnorris92 Kalani Lake Conjola FOLLOW

2d

000

emmajnorris92 SUP #shoalhaven #nature #unspoiltshoalhaven

Log in to like or comment.

Social Media Promotion (Instagram) Summer Eco Cruise - Jervis Bay Wild 306 followers





emmajnorris92 Jervis Bay Wild



d\_aureus, adri\_clan, sammy\_creative, 2d bexinbondi, nick615 and glamping\_out\_caravans like this

emmajnorris92 Jervis Bay Wild summer eco cruise. #shoalhaven

Log in to like or comment.

Social Media Promotion (Instagram) Boncbouche Picnics 306 followers





emmajnorris92 Jervis Bay

FOLLOW

clodaghmangan, sammy\_creative, 1d ashcamblog, ashh\_clarkk, julija\_rl, nick615, glamping\_out\_caravans, lolsthebaker, xiwirub and lana\_\_\_13 like this

emmajnorris92 @bonbouchepicnics definately know how to put a picnic together! Not the worst way to spend a Saturday afternoon! #shoalhaven

Log in to like or comment.

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Social Media Promotion (Facebook)

Grotto Walk - North Nowra

3, 270 page likes

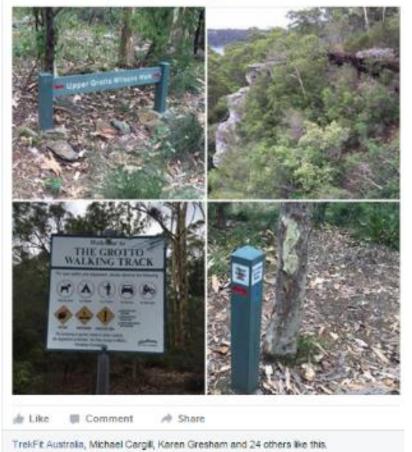




Great Walks Magazine 16 hrs - @

Riverside or clifftop? Great Walks chose the upper Grotto Walking Track over looking the beautiful Shoalhavan River.

#shoalhavan #unspoilt #experienceunspoilt #nature



Social Media Promotion (Facebook)

Bomaderry Creek Walking Track

3, 270 page likes





Great Walks Magazine November 27 et 3:57pm Edited - @

Visit Shoalhaven thank you for inviting Great Walks Magazine to experience Bomaderry Walking Track today. Let's do this! Like: Visit Shoalhaven #unspoiltshoalhaven #unspoilt #shoalhaven #experienceunspoilt #nature #outdoors



Lindy Hughson, Les Shipley, Walkingtwobytwo Ryan and 22 others like this.

Social Media Promotion (Instagram) Bomaderry Creek Walking Track 492 followers







FOLLOW

### 22 likes

greatwalksmag @visitshoalhaven thank you for inviting Great Walks Magazine to experience Bomaderry Walking Track today. Let's do this! #unspoiltshoalhaven #unspoilt #shoalhaven #experienceunspoilt #nature #outdoors #bomaderry #bushwalking #bushwalkers #walks #bushwalk #walking #walkingtime #walking #justwalk #walk #bushwalks #walking #justwalk #walk #bushwalks #walkingtrail #greatwalk #walk #instawalk #instawalking >>[sign up

greatwalks.com.au #greatwalksmag for #greatwalks #walkingtracks #walkingtrails #walkingtrail #keepwalking #walkingtime

visitshoalhaven @greatwalksmag perfect day for an adventure! Can't wait to hear all about it! 会社()

vintage\_neon @joahblue

tarzyą @benji\_317 lets do this?

Log in to like or comment.

Social Media Promotion (Instagram) Bomaderry Creek Walking Track 492 followers







37 likes

2d

greatwalksmag This bench looks inviting. 2.5km in following the eastern track. Time to hydrate and take in the sounds of birds and flowing water. #bomaderrycreekwalkingtrack

#unspoiltshoalhavan #unspoilt #shoalhavan #experienceunspoilt #nature #outdoors #takeabreak #nsw #visitnsw #destinationnsw

greatwalksmag #hiking #hikers #hiker #hike #hikelife #hikeday #hiked #hikingadventures #hikingadventure #instahike #hikingworldwide #hikingtrail #hikingtrip 😙 visit

greatwalks.com.au/signup

gokazoom This is nice :)

shakuto 😳

Log in to like or comment.

0.0.0

Social Media Promotion (Instagram) Bomaderry Creek Walking Track 492 followers







FOLLOW

2d

27 likes

greatwalksmag Are you watching me Mr Rock?? This formation resembles the talking rock from the 80's classic #neverendingstory who's with me? #shoalhavan #outdoors #nature #experienceurspoilt #unspoilt @bomaderrycreekwalkingtrack

greatwalksmag #trail #trails #trailrunner #instatrail #instatrek #trailrunners #trailpom #trek #trekking #thetraillife #traillife >> Visit greatwalks.com.au/signup << #greatwalksmag for #greatwalks #walkingtracks #walkingtrails #visitnsw #seeaustralia #nsw #destinationnsw

Log in to like or comment.

0.0.0

Social Media Promotion (Instagram)

Bonbouche

492 followers







#### 11 likes

greatwalksmag A wonderful picnic was waiting for us after completing the 5.5k loop of the Bomaderry Creek Walking Track. @greatwalksmag would like to thank #shoalhavan and #bonbouche for the lovely gournet picnic. #picnic #lunchtime #yum #yummy #yummo #bomaderrycreek #walkingtrack #bomaderry

jan.ruben 👈

Log in to like or comment.

000

1d

Social Media Promotion (Instagram) The Grotto – North Nowra

492 followers





000

1d

Social Media Promotion (Instagram) Walking Trails in the Unspoilt Shoalhaven 492 followers







#### 19 likes

greatwalksmag @greatwalksmag spent an amazing day hiking @shoalhaven. Here's a few of our highlights. #shoalhaven #nature #unspoilt #unspoiltshoalhaven#experienceunspoilt #outdoors #hiking #hikers #hike #hikelfie #hiking dventure #hiking traid whiking traid #hiking adventure #inistahike #hiking adventure #hiking traid #hiking traid visit greatwalks.com.au/signup

Log in to like or comment.

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1d

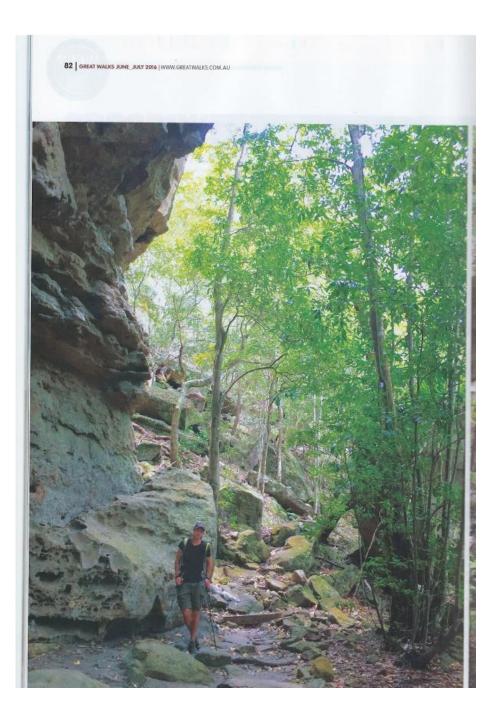
Social Media Promotion (Instagram) Currarong Beach – Wreck of the S.S Merimbula 492 followers







Editorial feature in June/July's edition Readership: 30,000





Editorial feature in June/July's edition Readership: 30,000



# GREATALKS

Editorial feature in June/July's edition Readership: 30,000



# Great Walks

# GREATALKS

## Editorial feature in June/July's edition Readership: 30,000

e view from the lookout, however, makes is gentle uphill walk worthwhile.

#### he Grotto', North Nowra

fter returning to our Nowra base for a onboache picnic lunch, we head out for our cond walk of the day. The Grotto is located 3km north of the town centre, hidden away can otherwise residential area. This steep iff face leads down to the Shoalhaven River iff face leads down to the Shoahaven River ank, with a rambling track starting from the colocut post. Taking in the views of the river of Nowra district, we start our descent down er ocky track leading to an old farm and rehard – some of the apple trees remain today. Yurther viewing platforms provide panoramic wers of the river itself, before the track nearders back to the top of the diff face.

#### Abraham's Bosom Reserve

After another restful night we're up and raring to go, this time heading cast towards the Shoalhaven st. Abraham's Bosom Reserve earned its name soast. Automatics operate scaling the east coast of from the first captains sailing the east coast of Australia, who likened the security and shelter of the Beecroft Headland to that of the description of paradise in the Old Testament.

The Beccroft Headland has two walking tracks, which allows walkers to cover much observe and absorb the enchanting sencepse and secree bushland. We first opt for the 2.5 km return walk gradient on a well maintained track, which in itself has two loop routes that lead to the work site of the SS Merrimbula. The end of the track leads to a sandy open bay, from which you can see the wreekage of the ship not March 27th, 1928. All passengers and of the track leads to a sandy open bay, from which you can see the wreekage of the ship not March 27th, 1928. All passengers and of the track leads to a sandy open bay, from which you can see the wreekage of the ship not March 27th, 1928. All passengers and of the track leads to a sandy not bushland. Returning to neighbouring Currarong, the enjoy offec overlooking the beautiful bolphin Reserve while contemplating a weekend well spent away from the city, but it honestly feels like a million miles...

Great Walks was a guest of Shoalhaven Tourism

Need to know www.shoathavenholdays.com.au @





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deposit by 10th June 2016, you will receive €120, valued at \$200° to spend on your trip!

is apply, other ends I Sep 16, unless sold out prior. Availability to Hoas are correct as at I Feb 16 but may fluctuate if surcharges, I which dramaw, for Millterms and conditions, see our websity

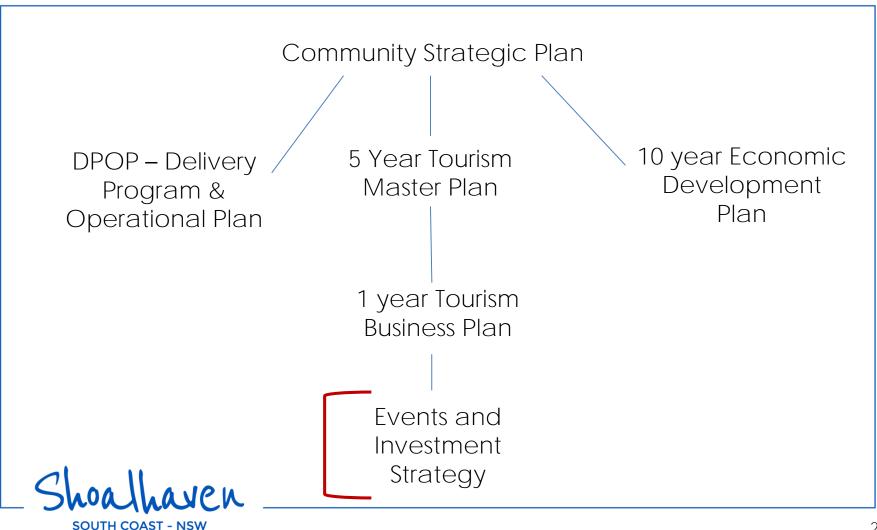
# \* 2016/17 Strategy & Action Plan \* Events and Investment

Date prepared | July 2016



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# Strategic Alignment



75

# **DPOP & Masterplan Links**

## **DPOP – Delivery Program & Operational Plan**

- Attract more event attendees through an enriched program of events
- Attract and facilitate the development of built tourist assets consistent with the Tourism Master Plan
- Advocate for and facilitate key project investment with priority on employment generating projects
- Develop and implement the events strategy in line with the Tourism Master Plan

## **Tourism Masterplan**

- Meet the Shoalhaven's tourism objectives and targets, the focus needs to be on events that are drivers of visitation – ie: those events which generate either overnight stays or attract day trippers from outside the City as opposed to local/community events which are targeted at Shoalhaven residents
- Ensure that the **infrastructure**, **facilities and services** needed to support the growth of the tourism sector are in place.



# Council's Role

### Provider and Facilitator

Provides financial support for events directly or under the Events Partnership Program and provider of venues. Assistance to make events and investment happen by taking an advocacy, regulatory, advisory and facilitator role through relationship management and action

#### Communicator and Promoter

Generates interest in events and new investment by enhancing communication and promotions, using public relations and leveraging the profile of Council to ensure economic benefits are maximised

#### Planner

Plans for improved facilities to support events and visitor services, integrated masterplans and effective approval processes

## Leader

Advocates for and provides an events and investment focus, acts as a catalyst for partnerships (including grants) and cooperative arrangements

#### Developer

Develops stakeholder capacity to create and run sustainable events and develop infrastructure that meet needs and retains the "unspoilt" branding



4

77

# Snapshot | Event trends

- The Shoalhaven is perfectly placed both in tourism product diversity and geographical positioning to increase its event offering and standard.
- Events are important drivers of regional tourism. Tourism Research Australia states event goers are likely to attend more than one event, which provides opportunities for cross-promotion using databases and direct marketing. Almost one-quarter of Australians have been to at least one event in a regional area in the last two years.
- Business events attract a high level of daily spend, they also have the ability to occur during shoulder and off peak times which benefit the region.

# **Current Gaps in Shoalhaven's event offering**

- Locally owned 'Iconic Shoalhaven' events that drive visitation from outside the region
- Business events and conferences that target high yield visitors
- Top quality sporting events that occur in shoulder and off peak periods



# Snapshot | Investment trends

- Tourism Research Australia indicates that the Australian investment environment continues to be one of the most attractive globally.
- Domestic overnight trips reached 81.4 million for the first time on record in 2014 an increase of 7.4% compared to 2013.
- Mixed-use developments are becoming increasingly important, with stand alone hotel development still difficult to quantify.

# Current Gaps in Shoalhaven's investment offering

- Corporate, branded hotels in Nowra to service the corporate and entertainment markets, as well as inbound tour groups
- Quality serviced apartments Nowra and some larger coastal towns
- High quality 5 6 star ecotourism accommodation experiences
- 4 5 star resort style accommodation



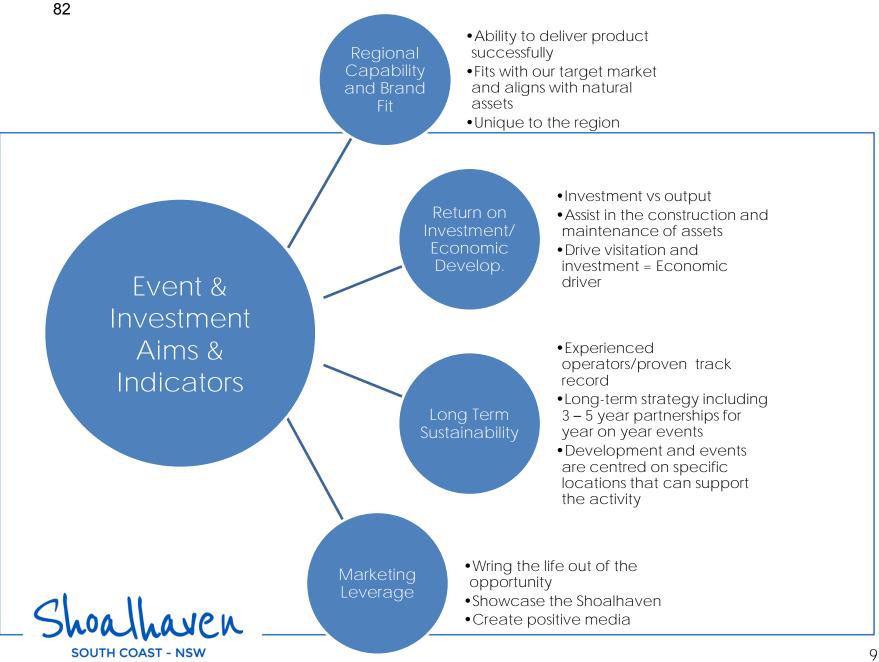
# Situation Analysis | Internal

<ul> <li>STAG – highly motivated group championing tourism and facilitating positive relationships</li> <li>An events program and established relationships</li> <li>Currer</li> <li>Large variety of established successful events</li> <li>Engaged businesses</li> <li>Currer</li> </ul>	
<ul> <li>Committed/engaged community members</li> <li>Unspoilt area, not overly developed in an inappropriate way</li> <li>Availability of assets in key locations for potential sale or partnership opportunities</li> <li>Growing recognition of the Shoalhaven in the marketplace</li> <li>Lack of investre</li> <li>Lack of investre</li> </ul>	f infrastructure and ageing infrastructure limits in events and investment beriod accommodation saturation eliance on an ageing event volunteer network y and accessibility of tourism event information itly no events sponsorship opportunities dar to drive the formation of submissions to win tially 'iconic Shoalhaven' events going into short-term district and regional that may lack link to brand and long term to the Shoalhaven if tracking and reporting to prove wins if a suite of materials including events and nent prospectus tailored to core markets if 'locally owned'' iconic events that draw for from outside the region



# Situation Analysis | External

Opportunities	Threats
<ul> <li>Accommodation availability in shoulder and off peak periods</li> <li>Major tourism activities in the area (fishing, walking tracks, rock climbing, kayaking, cycling, wellness and eco-tourism)</li> <li>Ability to use the unique natural assets to grow events and investment.</li> </ul>	<ul> <li>Lack of accommodation, particularly apartment style and serviced, which inhibits large events</li> <li>Ageing infrastructure</li> <li>Competitor LGAs vying for contestable funds e.g. DNSW grants</li> </ul>
<ul> <li>Growth in food &amp; wine movement that can be capitalised on with events</li> <li>Development of a major motor sports complex will create event and investment opportunities</li> </ul>	<ul> <li>Destinations with better infrastructure to meet demands of large events e.g. Wollongong better equipped to service MICE market</li> <li>Seasonal high demand for tourism product</li> </ul>
<ul> <li>Scope to create a year round destination</li> <li>Commitment from Council to support tourism events programs and tourism investment and development</li> <li>Short drive from capital cities resulting in a large potential market</li> </ul>	<ul> <li>Over reliance on an aging volunteer network and event organisers</li> <li>State legislation; prevents some strategic desirable outcomes</li> <li>Planning and environmental approvals processes</li> </ul>
Shoalhaven River corridor and other major waterbodies, as a place for events and tourism infrastructure development	Layering of multiple planning contrails impede     development
<ul> <li>Capitalise on the strong rail link from Sydney to Bomaderry</li> <li>Substantial State and Federal Government grants for regional employment generating projects</li> </ul>	<ul> <li>Inaction due to conflict between difference planning issues eg: traffic, environment, heritage, vocal community groups</li> </ul>



# Strategic Action Plan 16/17



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# Infrastructure

DPOP Priority

Issue / Opportunity / Initiative	Critical Steps	Action	Action Dates
Infrastructure investment	<ul> <li>Identify opportunity's in line with council and the master plan to attract tourism investment. For example; Corporate branded hotel in Nowra, High quality ecotourism accommodation, power to key event areas</li> </ul>	<ol> <li>Develop a comprehensive list of possible tourism infrastructure funding sources, including possible local business stakeholders</li> <li>Develop a core competence in obtaining grants</li> <li>Promote grants to the community</li> <li>Develop a way to track priorities and success</li> <li>Develop a process to identify gaps and prioritise solutions for filling identified gaps</li> <li>Assist in the process to identify planning and approval impediments and find solutions</li> <li>Assist in ensuring stakeholders view SCC as 'open for business'</li> </ol>	February onwards Ongoing Ongoing August onwards September February onwards Ongoing
Identify new opportunities	<ul> <li>Identify possible new opportunities for basic infrastructure</li> <li>Work within council to turn opportunities into reality</li> </ul>	<ol> <li>Research event infrastructure gaps and specify locations and details</li> <li>Develop a comprehensive list of possible event funding sources</li> <li>Fill gaps by linking opportunities, funding and commercial partners</li> </ol>	May onwards July Ongoing



# Events + Investment

DPOP Priority

Issue / Opportunity / Initiative	Critical Steps	Actions	Action Dates
Drive investment in events	<ul> <li>Develop and manage event sponsorship opportunities calendar to ensure event possibilities are not missed</li> <li>Develop and manage funding / grants calendar</li> <li>Devise and submit submissions</li> </ul>	<ol> <li>Partner with local providers to grow interest in business events and conferences</li> <li>Ensure VIC and SEC staff are briefed and involved in event attraction process and the role of the Events and Investment Specialist</li> <li>Streamline the events support process to ensure more time is spend on attracting and growing events</li> </ol>	March onwards July July
Drive investment in tourism	<ul> <li>Identify opportunities in line with the strategy and seek tourism investment in the region</li> <li>Work on practical ways to clear the road blocks and reputation of SCC to make the path easy and smooth for investment</li> </ul>	<ol> <li>Advocate for a single point of contact for enquiries about development opportunities and their status</li> <li>Streamline the events support process to ensure sufficient time is dedicated to attracting tourism investment</li> <li>Ensure key contacts are included appropriately (Appendix 2 - Key Contacts and Communication Methods)</li> <li>Create a tourism investor database</li> <li>Undertake investor familiarisations</li> </ol>	February onwards July February onwards February June onwards
Events + Investment Collateral Bank	<ul> <li>Develop a core suite of event and investment materials tailored to core markets</li> </ul>	<ol> <li>Develop a draft suite of event and investment materials tailored to core stakeholders</li> <li>Develop an Events Guide that is freely available to all event organisers including checklists and case studies</li> </ol>	April August

# Events + Investment

DPOP Priority

Issue / Opportunity / Initiative	Critical Steps	Actions	Action Dates
Leveraging funds in partnership programs	<ul> <li>Review current partnership program</li> <li>Develop and implement new plan</li> <li>Generate \$70k in events partnership additional income</li> </ul>	<ol> <li>Meet with key stakeholders to develop new partnerships program guidelines</li> <li>Secure additional funding from partners</li> <li>Align the partnerships program with a specific program of events</li> <li>Formalise reporting processes to demonstrate success</li> </ol>	May June/July June July
Event investment transparency	<ul> <li>Create and ratify core event sponsorship criteria parameters to guide decision making around investment in external activities</li> <li>Test and measure effectiveness</li> </ul>	<ol> <li>Formalise criteria based on Event and Investment Aims</li> <li>Review our partnership with Sports Marketing Australia</li> <li>Continue to use REMPLAN to assess ROI</li> <li>Develop a formalised reporting mechanism to measure effectiveness</li> </ol>	April July Ongoing August
Build and support the current events calendar	<ul> <li>Assist community to grow and develop current event calendar</li> <li>Work to assist in the sustainability of current community events, lead by volunteers</li> </ul>	<ol> <li>Develop a streamlined events marketing support process (Appendix 3 - Event Marketing Support)</li> <li>Fine-tune the sponsorship agreement process and funding applications</li> <li>Identify key volunteer run events, developing a framework of support over a 3 year period to ensure sustainability and growth</li> </ol>	March May May



# **Budget Snapshot**

AREA	INCOME
Investment Budget (e.g. printing, familiarisations)	\$10,000
Events Budget	\$90,000
Events Partnership Program	\$70,000 min
TOTALS	\$170,000



# Appendix 2 - Key Contacts and Communication Methods (internal)

Mayor's Office/Councillors	<ul> <li>Give as much notice as possible when requesting quotes and/or attendance from both Mayor and Councillors</li> <li>Interactive events PDF finalised, no need to send to Mayor's PA</li> </ul>
Economic Development	<ul> <li>Regular meetings to discuss possible projects and develop feasible tourism development ideas</li> <li>Sit within the Economic Development team once a week to work together on linked projects</li> </ul>
Media Manager	<ul> <li>Send draft media release 10 working days prior to release for comment and final release for distribution amongst chosen channels</li> <li>Provide required information in the lead up to the event</li> </ul>
Marketing/Graphic Design	<ul> <li>Provide final media release for information purposes and web activation</li> <li>Work with Marketing Specialist to wring the life out of the opportunities</li> <li>Allow one week lead time for interactive Event PDF/advert/banner development</li> </ul>
Rangers & Property	<ul> <li>Ensure inclusion in emails regarding upcoming events</li> <li>Monthly meeting to encourage communication, discuss upcoming opportunities and generate ideas</li> </ul>
Planning and Development	<ul> <li>Involvement early is important to foster understanding and ownership</li> <li>Regular meetings to discuss opportunities, ideas and cross over projects</li> </ul>
Shoalhaven Tourism Advisory Group	Regular updates during STAG meetings     Provision of information when required

# Appendix 2 cont. - Key Contacts and Communication Methods (external)

Other Gov. Departments	<ul> <li>Communicate with key contacts on an as needs basis</li> <li>For example; NSW National Parks and Wildlife Service, Regional Tourism Organisations, Tourism Australia, Dep. Premier and Cabinet</li> </ul>
Destination NSW	<ul> <li>Regular meetings to discuss possible projects and ways to work together</li> <li>Provide information when required on upcoming events and opportunities</li> </ul>
Event Partnership Program Members	<ul> <li>Communicate regularly through face to face meetings and email</li> <li>Provide required information in the lead up to events and seek involvement where required</li> <li>Provide a detailed report on exposure and benefits annually</li> </ul>
Investors/Developers/ Land Owners	<ul> <li>Regular communication regarding their requirements and assistance where needed</li> <li>Provide information on opportunities and link with potential partners</li> <li>Arrange and host familiarisations on priority projects</li> </ul>
Event Owners/Organisers	<ul> <li>Regular communication regarding their requirements and assistance where needed</li> <li>Provide information on opportunities and link with potential partners</li> <li>Arrange and host familiarisations on priority projects</li> </ul>

# Appendix 3 – Events Marketing Support

#### Tier 1

- High profile events which encourages out of region visits

- Council financial support
- Aligns with Shoalhaven's marketing themes and attracts core segments
- Great images and quality content
- Outside of peak season
- Significant/Unique event

#### Tier 2

- Moderate numbers expected
- Could be council supported
- Good quality pictures and
- content available
- Outside of peak season

#### Tier 3

- Little Council involvement
- Lack of quality content
- Does not directly align to marketing themes
- Low significance to Shoalhaven



1. Posting to Facebook, Twitter and Instagram (depending on audience) once a week in the month leading up to the event and two posts when the event is first announced

- 2. Paid ads on FB to targeted audience dark post
- 3. Featured post on Shoalhaven Tourism website
- 4. Include in tourism talk and Customer EDM
- 5. Change FB and Twitter banner to event image for the week prior the event
- 6. Listed on events calendar
- 7. Provision of welcome interactive PDF
  - 1. Posting to FB twice in the month leading up to the event
  - 2. Feature post on Shoalhaven website
  - 3. Included in EDM and Tourism Talk
  - 4. Listed on events calendar
  - 5. Provision of welcome interactive PDF

1. Listed on events calendar